



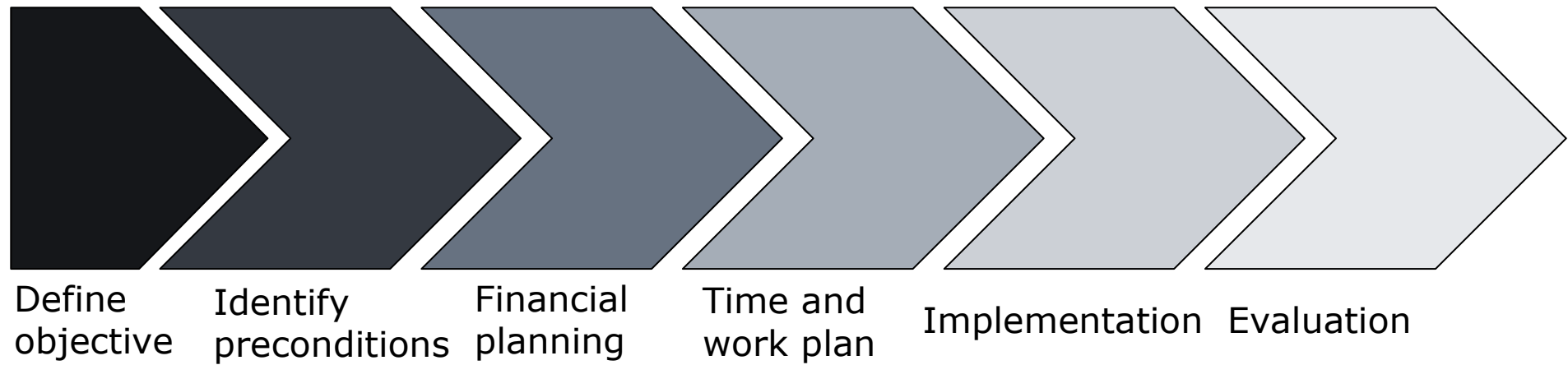
PRELIMINARY CONSIDERATIONS ON ELEMENTS TOWARDS AN EFFECTIVE EUROPEAN COHESION POLICY

Dr. Torkild Byg

This presentation does not reflect the position of the Danish government

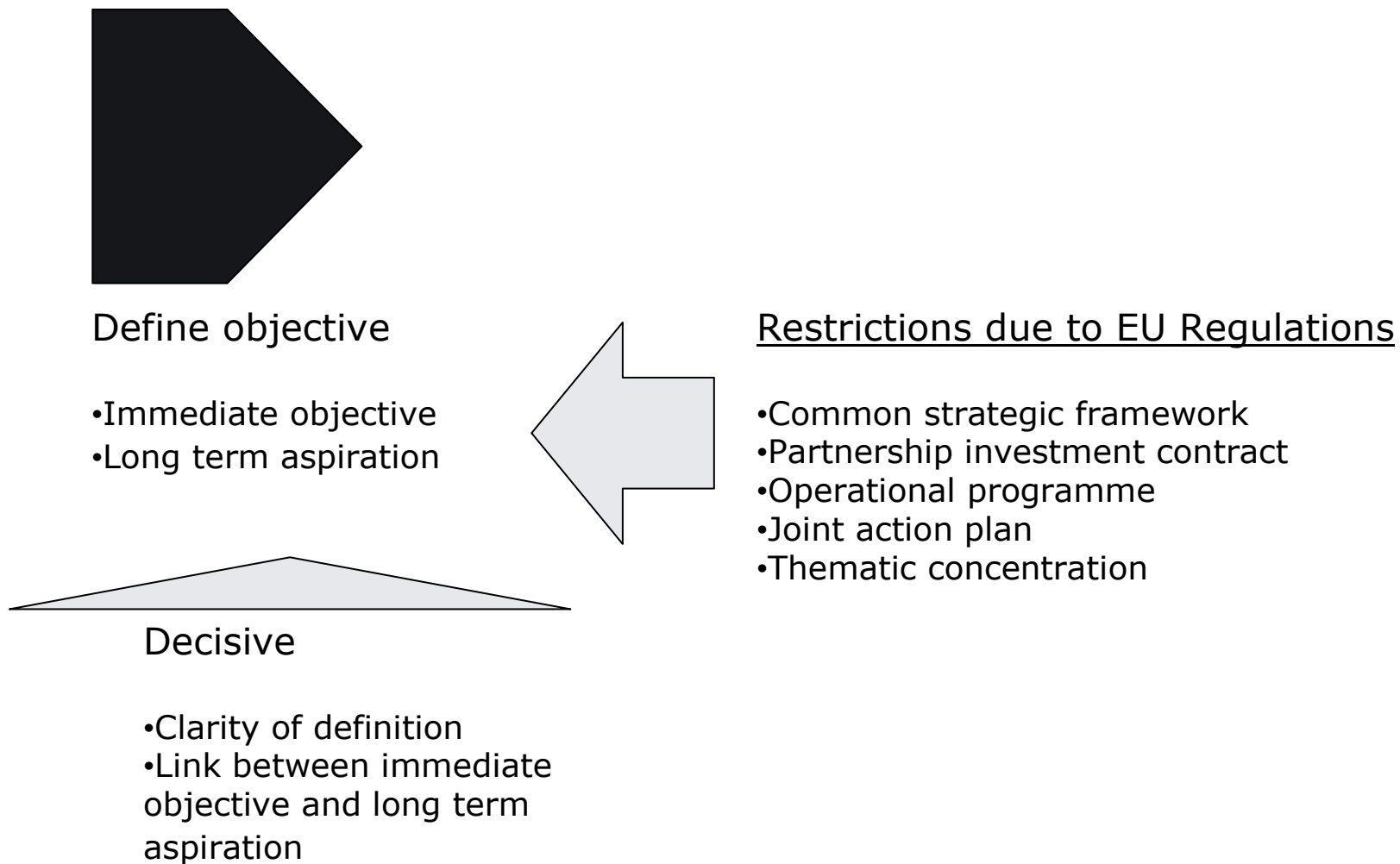


Standard planning model

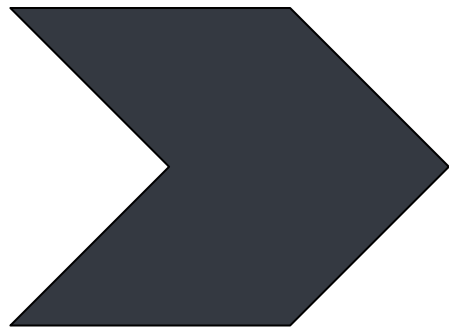




Standard planning model vs. European Cohesion Policy



Standard planning model vs. European cohesion policy



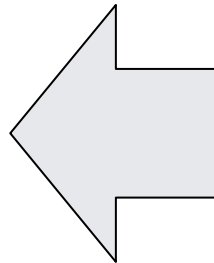
Identify preconditions

- 1.Success critical
- 2.Evaluation
- 3.Assure that they are met



Effect of EU Regulations

- Ex ante conditionality
- Control list approach
- Difficulties in implementation

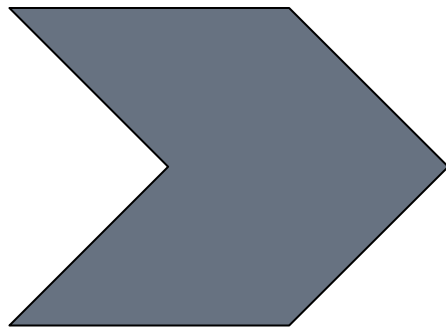


Limitations

- General nature
- Does not replace planning of member states

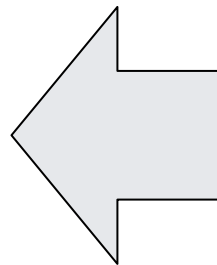


Standard planning model vs. European cohesion policy



Financial planning:
Estimate resources
required

- Sensitivity analysis
- Control systems



Influence of EU Regulations

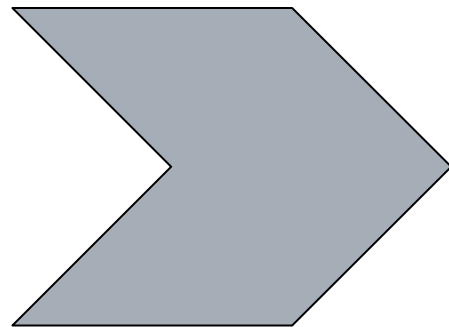
- Eligibility rules
- Grants vs. financial instruments
- Revenue generating projects
- Co-financing rates



Responsibility of member states

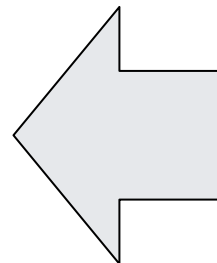


Standard planning model vs. European cohesion policy



Time and work plan

- Work breakdown
- Logical dependencies
- Duration of tasks



Influence of EU Regulations

- Automatic de-commitment



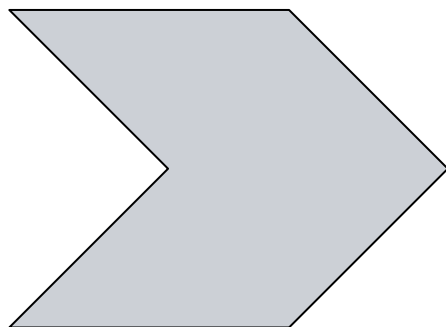
Identification of the critical path



Management and control systems
of member states

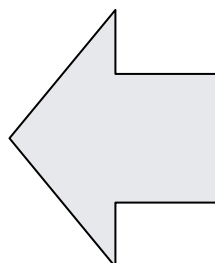


Standard planning model vs. European cohesion policy



Implementation

- Surveillance
- Adjustments
- Feed back into planning process
- Financial control



Influence of EU Regulations

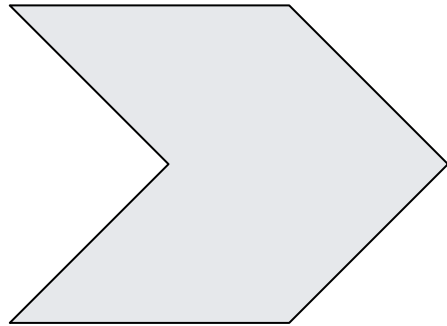
- Management authority
- Certifying authority
- Audit authority
- Monitoring Committee, implementation report



Responsibility of member states

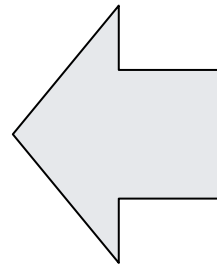


Standard planning model vs. European cohesion policy



Evaluation

- Outcome vs. objective and aspirations
- Lessons learned



Influence of EU Regulations

- Strategic reporting
- Evaluation
- Information and communication



Responsibility and vital interest of member states

Standard planning model vs. European cohesion policy



Main conclusions

- The proposed regulations for the European cohesion policy provide but a framework and some general guidance for the planning of the member states.
- Main responsibilities of the member states are not affected by the proposed changes.
- European legislation does not replace prudent planning by the member states.